

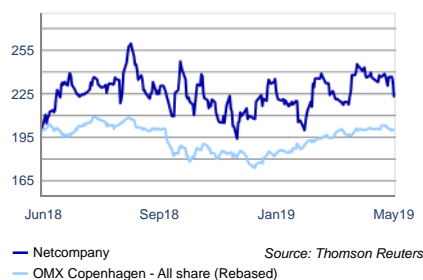
Netcompany

Telecom Equipment and IT
Denmark

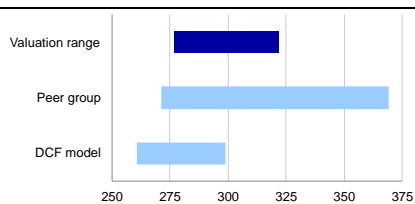
KEY DATA

Stock country	Denmark
Bloomberg	NETC DC
Reuters	NETCG.CO
Share price (close)	DKK 223.0
Free Float	69%
Market cap. (bn)	EUR 1.49/DKK 11.15
Website	www.netcompany.com
Next report date	21 Aug 2019

PERFORMANCE



VALUATION APPROACH



ESTIMATE CHANGES

Year	2019E	2020E	2021E
Sales	0%	0%	0%
EBIT (adj)	0%	0%	0%

Source: Nordea estimates

Nordea Markets - Analysts

Claus Almer
Senior AnalystJesper Herholt Jensen
Senior Director, Sector Coordinator

Solid CF and progress in UK and Norway

Our key highlight from the Q1 report is the solid revenue growth (16% y/y), which was up against a tough comparison. In addition, there was strong cash flow and progress made in Norway and the UK. Netcompany underperformed consensus slightly: the lower-than-expected 11% growth in Denmark stole the limelight yesterday, partly explaining the -5% price reaction. However, as 2019 guidance was reiterated, the company issued implicit guidance for 23-30% revenue growth in Denmark on average in Q2-Q4. The Q1 report confirms our view of the company and its potential. We therefore leave our estimates and our combined DCF- and SOTP-based fair value of DKK 280-325 unchanged.

CMD: 18 June in Copenhagen

Netcompany hosts a CMD on 18 June.

2019 guidance was left unchanged

Netcompany reiterated its 2019 guidance, which implies 2019 revenue growth in Denmark, Norway and the UK in the range of 20-25%. The growth outlook for the Danish division was questioned after the Q1 report due to the 11% achieved during the quarter. But management was firm about its previous outlook, which will be supported by an easier comparison and by adding more employees, notably in Q2 and Q3.

Solid cash flow

Netcompany improved its CFFO by DKK 10m to DKK 81m, despite a tax payment of DKK 66m (Q1 2018: DKK 10m). Hence, the NWCAP concerns that were raised after the Q4 report should find less support now. So far in Q2, Netcompany has received DKK 96m out of DKK 122m of the Q1 2019 overdue receivables, suggesting that the cash flow will also be solid in Q2.

UK and Norway: Further progress

The revenue growth in Norway and the UK was ~30% – somewhat more positive than our estimate. The EBITA margin also improved y/y, with the biggest improvement in Norway, while the UK was negatively impacted by one project where the use of hours exceeded what was possible to invoice.

Provisions: DKK 10m was used

Netcompany unlocked DKK 10m of its DKK 36m group provision in Q1 due to the lower risk attached to the ongoing delivery of the order portfolio.

SUMMARY TABLE - KEY FIGURES

DKKm	2015	2016	2017	2018	2019E	2020E	2021E
Total revenue	758	900	1,416	2,053	2,555	3,142	3,732
EBITDA (adj)	228	268	435	555	714	898	1,066
EBIT (adj)	207	173	306	399	553	780	962
EBIT (adj) margin	27.4%	19.3%	21.6%	19.4%	21.6%	24.8%	25.8%
EPS (adj)	3.75	1.20	3.34	4.16	8.13	11.81	14.72
EPS (adj) growth	39.7%	-68.1%	179.0%	24.7%	95.2%	45.4%	24.6%
DPS (ord)	-2.33	0.00	0.00	0.00	0.00	0.00	0.00
EV/Sales	n.a.	n.a.	n.a.	5.8	4.6	3.5	2.8
EV/EBIT (adj)	n.a.	n.a.	n.a.	30.0	21.2	14.3	10.9
P/E (adj)	n.a.	n.a.	n.a.	52.9	27.4	18.9	15.2
P/BV	n.a.	n.a.	n.a.	6.1	5.0	4.0	3.2
Dividend yield (ord)	n.a.	n.a.	n.a.	0.0%	0.0%	0.0%	0.0%
FCF Yield bef acq & disp	n.a.	n.a.	n.a.	1.5%	4.2%	5.1%	6.1%
Net debt	-111	1,118	1,070	998	545	-19	-703
Net debt/EBITDA	-0.5	4.8	2.7	1.9	0.8	0.0	-0.7
ROIC after tax	80.0%	9.9%	8.8%	10.6%	14.5%	20.5%	31.7%

Source: Company data and Nordea estimates

Q1 2019 review

Netcompany reported solid Q1 2019 results, even though they were just below consensus and our estimates. Compared with consensus, revenue was 2% below expectations. However, as this was "inflated" by one outlier, we do not view it as a miss. EBITA was 3% below consensus.

Importantly, Q1 2019 cash flow from operations of DKK 81m was materially better than the DKK 71m achieved in Q1 2018. This was achieved despite the tax payment increasing to DKK 66m, up from only DKK 10m in Q1 2018, and the DKK 122m in overdue receivables, DKK 96m of which has so far been paid in Q2 2019. The latter could also suggest a solid cash flow in Q2.

In/out order at DKK 207m declined by 26% y/y, but high volatility should be expected during the quarters. We expected a number of awards in Q2 and notably Q3 2019.

NETCOMPANY: Q1 2019, DKKm

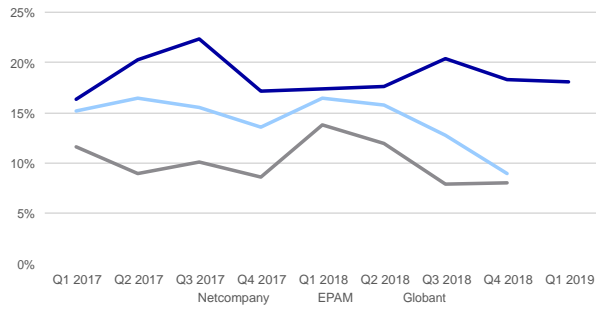
	2017				2018				2019			Act vs		Q1, y/y
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1A	Q1E	Cons	NDA	Cons	
Revenue	333	302	338	443	517	503	490	543	598	594	612	1%	-2%	16%
Production cost	192	179	171	261	319	306	282	329	364	358	-	2%	-	14%
Gross profit	141	124	166	182	198	196	208	214	234	236	-	-1%	-	18%
Sales & marketing	2	2	3	3	3	4	2	3	3	4	-	-27%	-	-0%
Administration	43	48	47	64	68	73	69	81	84	82	-	2%	-	24%
Special items	0	-2	-14	-16	-8	-27	0	0	1	0	-	-	-	-
EBIT	72	49	80	72	91	64	107	102	121	122	-	-2%	-	32%
Net financial items	-24	-18	-18	-12	-25	-65	-8	-10	6	-6	-	-	-	-
Pretax profit	48	31	62	61	67	-2	99	92	126	116	116	9%	9%	90%
Taxes	12	8	19	20	15	15	21	23	28	27	24	4%	14%	80%
Net profit	36	22	43	40	51	-17	78	68	99	89	92	10%	7%	93%
EPS	0.7	0.5	0.9	0.9	1.0	-0.3	1.6	1.4	2.0	1.8	-	12%	-	94%
EPS growth, y/y	-	-	-	-	39.2%	-	77.5%	52.0%	94.2%	73.5%	-	-	-	-
Revenue growth, y/y	-	-	-	-	55.3%	66.2%	45.3%	22.5%	15.6%	14.8%	18.3%	-	-	-
Revenue, 12m	-	-	-	1,416	1,600	1,801	1,953	2,053	2,134	2,130	2,148	0%	-1%	33%
Gross margin (incl. depr.)	42.2%	40.9%	49.3%	41.1%	38.3%	39.1%	42.4%	39.4%	39.1%	39.7%	-	-	-	-
Costs (Revenue - EBITA adj)	237	228	221	328	389	383	354	413	452	444	461	2%	-2%	16%
Costs growth, q/q	-	-	-	-	-	-2%	-8%	17%	9%	8%	12%	-	-	-
EBITA, adj	96	74	117	115	128	119	136	131	146	150	151	-3%	-3%	14%
EBITA margin, adj	28.8%	24.5%	34.7%	26.0%	24.7%	23.7%	27.8%	24.0%	24.4%	25.2%	24.7%	-	-	-
EBITA adj, 12M	-	-	-	402	434	479	499	514	532	536	537	-1%	-1%	23%
EBITA margin, adj (12M)	-	-	-	28.4%	27.1%	26.6%	25.5%	25.0%	24.9%	25.2%	25.0%	-	-	-
Incremental EBITA, adj	-	-	-	-	17.4%	22.6%	12.6%	15.4%	121.8%	28.8%	-	-	-	-
EBIT margin	21.6%	16.3%	23.7%	16.3%	17.6%	12.7%	21.9%	18.8%	20.2%	20.6%	-	-	-	-
Tax rate	25.2%	27.4%	30.3%	33.4%	23.1%	-	21.0%	25.3%	21.9%	23.0%	21.0%	-	-	-
Revenue visibility	-	-	-	1,180	1,461	1,676	2,025	3,633	1,786	-	-	-	-	22%
% of FY revenue	-	-	-	-	-	81.6%	98.6%	176.9%	69.9%	-	-	-	-	-
In/out orders	-	-	-	-	281	215	349	28	207	-	-	-	-	-26%
Growth, y/y	-	-	-	-	-	-	-	-	-26.3%	-	-	-	-	-

Source: Company data, company-compiled consensus and Nordea estimates

The development in Netcompany's NWCAP has been an often discussed subject. Compared with its closest peers, Epam and Globant, Netcompany has a high level of WIP plus trade receivables as well as NWCAP as percentage of revenue.

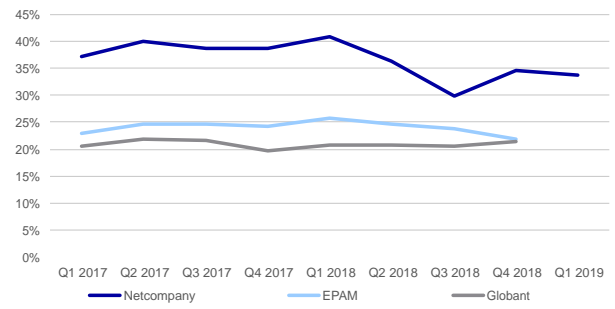
Due to a lack of disclosure, we need to exercise caution before making firm conclusions. A part of the reason may be linked to a different mix of clients, where Netcompany has a high share of multi-year and larger public customers. These contracts often have a back-end loaded milestone profile and therefore has an adverse effect on the NWCAP structure.

PEER GROUP: NWCAP AS PERCENTAGE OF REVENUE (12M)



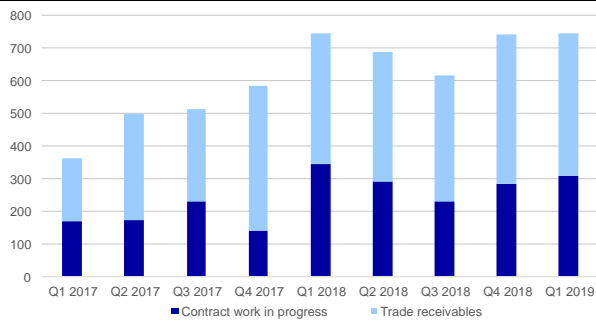
Source: Company data and Nordea estimates

PEER GROUP: TRADE RECEIVABLES + WIP/REVENUE (12M)



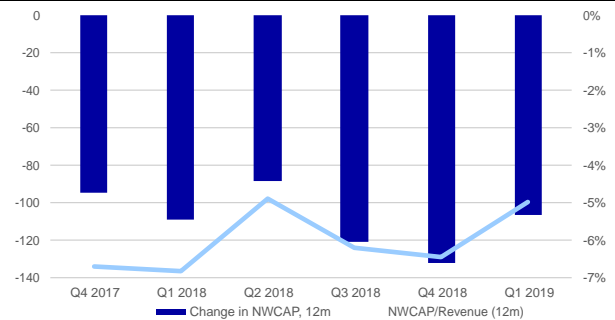
Source: Company data and Nordea estimates

NETCOMPANY: CONTRACT WIP AND RECEIVABLES, DKKm



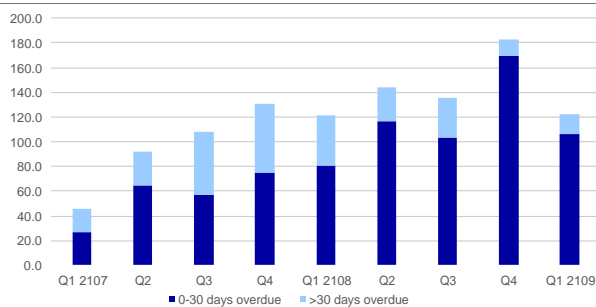
Source: Company data and Nordea estimates

NETCOMPANY: Δ NET WORKING CAPITAL, DKKM



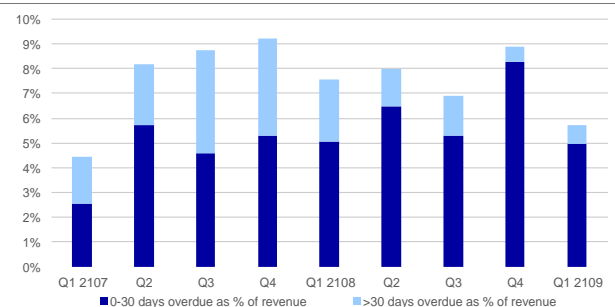
Source: Company data and Nordea estimates

NETCOMPANY: OVERDUE TRADE RECEIVABLES, DKKm



Source: Company data and Nordea estimates

OVERDUE TRADE RECEIVABLES AS % OF REVENUE, DKKm



Source: Company data and Nordea estimates

By end of Q1 2019, Netcompany had DKK 106m in overdue trade receivables of up to 30 days, but DKK 86m has so far been paid in Q2.

2019 guidance reiterated

2019 guidance was reiterated, as expected. Hence, Netcompany continues to issue guidance for 20-25% revenue growth in Denmark, Norway and the UK.

If the three countries are to deliver the mid-range of the 20-25% revenue growth guidance (organic and LCY), the revenue growth in Q2-Q4 must be 26% in Denmark and 20% in Norway and the UK (mid-range of guidance).

NETCOMPANY: 2019 GUIDANCE, DKKm

	2018	2019 guidance		2019E		2020E		2019-21e guidance
		Low	High	NDA	Cons	NDA	Cons	
Revenue	2,053	1.7bn	1.78bn	2,555	2,527	3,142	3,060	-
Revenue growth, y/y	45%	-	-	24%	23%	23%	21%	-
Revenue growth, organic	26%	20%	25%	24%	23%	23%	-	-
Costs	1,539	1.26bn	1.31bn	1,893	1,877	2,307	2,241	-
Growth	52%	24%	29%	23%	22%	22%	19%	-
EBITA, adj	514	440	460	663	650	835	820	Mid-high 20s%
EBITA margin, adj	25.0%	26.0%	26.0%	25.9%	25.7%	26.6%	26.8%	-

Source: Company data, company-compiled consensus and Nordea estimates

Valuation: DKK 280-325 per share

Our valuation of Netcompany is based on a combination of our DCF model and a peer group valuation. Both methods have their strengths and weaknesses; when evaluated together, we believe they point to a reliable valuation range.

Given its record and high-growth, high-margin profile, we do not find an abundance of well-matched peers for Netcompany. As a consequence, we favour our DCF model, which reflects the company's high revenue and EBITA growth, its margin, asset-light business model, and low operating leverage.

As there are few suitable peers for Netcompany, however, our valuation range (DKK 260-300 per share) is derived from a combination of a DCF model and a peer group valuation. Our DCF-based range is based on ± 1 pp revenue and EBIT margin versus our base scenario. Our valuation range of DKK 280-325 share is up from DKK 260-300 per share previously, with a positive contribution from our peer group valuation.

The valuation is sensitive to the number of years with high revenue growth – if Netcompany were to extend the number of years with revenue growth above 20%, it would have a significant impact on our valuation.

Our DCF-based 12-month value (WACC: 7.4%) is DKK 280 per share, based on the assumptions outlined below.

NETCOMPANY: DCF MODEL ASSUMPTIONS

Averages and assumptions	2019-30	2031-34	2035-39	2040-44	2045-49	LT
Sales growth, CAGR	10.89%	10.0%	6.3%	2.5%	2.5%	-
EBIT-margin	24.0%	18.0%	14.5%	8.2%	1.9%	-
Capex/depreciation, x	0.9	1.0	1.0	1.0	1.0	-
Capex/sales	2.0%	2.0%	2.0%	2.0%	2.0%	-
NWC/sales	18.0%	18.0%	18.0%	18.0%	18.0%	-
FCFF, CAGR	8.4%	4.2%	3.3%	-7.5%	-30.8%	2.5%

Source: Nordea estimates

The model's sensitivity to revenue growth and the EBIT margin is relatively high, although this should be expected given the company's high-growth profile.

If Netcompany were to extend the period with 20-25% organic revenue growth beyond its current guidance (up to 2021), this would have a significant positive impact on our valuation.

NETCOMPANY: DCF SENSITIVITY

EBIT margin, change	Sales growth change				
	-2.0pp	-1.0pp	0.0pp	1.0pp	2.0pp
+2.0pp	297	307	318	330	343
+1.0pp	282	290	299	308	319
0.0pp	267	273	280	287	295
-1.0pp	252	256	261	265	270
-2.0pp	237	239	242	244	246

Source: Nordea estimates

NETCOMPANY: DCF SENSITIVITY

Sales growth, change	WACC				
	5.4%	6.4%	7.4%	8.4%	9.4%
+2.0pp	407	342	295	258	228
+1.0pp	392	331	287	252	223
0.0pp	378	322	280	246	219
-1.0pp	365	313	273	241	215
-2.0pp	353	305	267	237	212

Source: Nordea estimates

Our peer group valuation is based on IT companies with similar growth, above-average margins and a focus on "new world IT". Geographical exposure plays a smaller role in our selection of peers. Within this group, we find the following companies particularly suitable:

- Epam
- Globant
- Endava

Although the company Reply shares some of the same characteristics as Netcompany, we exclude it from our peer group valuation, as its expected growth (according to consensus) is somewhat lower than expectations for Netcompany.

NETCOMPANY: PEER GROUP VALUATION

	Share price	MCAP EURm	Grw, 2018-21E			EBIT mrg		P/E			EV/EBITDA			PEG	Div.	Share price		
			Rev	EBIT	EPS	2020E	2019E	2020E	2021E	2019E	2020E	2021E	18-21E	2019E	1m	3M	YTD	
Key peers																		
Epam	US	1,132	8.2	22%	21%	22%	17.0%	33.4x	27.3x	21.9x	20.9x	16.8x	14.5x	1.5x	0.0%	1%	18%	47%
Globant	Lux	539	2.6	22%	24%	24%	16.0%	37.5x	30.7x	25.1x	22.7x	18.6x	15.1x	1.6x	-	9%	22%	44%
Endava	UK	213	1.5	52%	45%	55%	17.0%	34.2x	29.0x	23.3x	24.3x	19.1x	15.2x	0.6x	0.0%	16%	33%	32%
Reply	Italy	417	2.1	10%	12%	12%	12.9%	19.7x	18.0x	16.1x	12.2x	11.2x	10.2x	1.6x	0.0%	-2%	12%	27%
Average (ex Reply)	-	-	4.1	32%	30%	34%	16.7%	35.1x	29.0x	23.4x	22.6x	18.2x	14.9x	1.2x	0.0%	9%	24%	41%
Netcompany (cons.)	DKK	233	1.6	22%	30%	40%	25.8%	24.3x	19.0x	15.3x	18.0x	14.6x	12.1x	0.6x	0.0%	-4%	13%	6%
IT service companies:																		
IBM	US	123	109.1	-0%	1%	2%	18.6%	9.9x	9.7x	9.5x	8.4x	8.2x	8.3x	5.1x	4.9%	-4%	3%	21%
Accenture	IE	155	99.3	10%	10%	11%	14.9%	23.8x	21.8x	20.1x	15.6x	13.8x	12.9x	2.2x	1.8%	-2%	12%	23%
Cognizant	US	52	29.8	6%	4%	3%	18.0%	14.7x	13.4x	12.3x	8.9x	8.3x	7.7x	5.0x	1.5%	-21%	-20%	-8%
Atos	FR	66	7.1	6%	10%	12%	10.7%	6.8x	6.3x	5.9x	6.2x	5.8x	5.2x	0.6x	2.7%	3%	14%	25%
Cap Gemini	FR	104	17.4	6%	9%	9%	12.4%	16.0x	14.7x	13.4x	9.0x	8.5x	8.1x	1.8x	2.9%	-4%	9%	20%
CGI Group	CA	64	17.6	4%	7%	9%	15.7%	20.5x	18.7x	17.5x	11.3x	11.8x	11.3x	2.2x	1.9%	5%	9%	16%
DXC Technology	US	54	14.7	-1%	6%	12%	17.8%	7.4x	6.6x	5.9x	4.6x	4.4x	4.2x	0.6x	0.9%	-7%	-6%	14%
Sopra Steria	FR	106	2.1	5%	14%	16%	8.9%	10.9x	8.8x	7.8x	6.8x	5.9x	5.4x	0.7x	2.1%	-0%	23%	31%
HCL	IN	15	19.7	15%	14%	13%	19.6%	15.4x	14.2x	13.1x	10.6x	9.4x	8.6x	1.2x	3.2%	3%	6%	18%
Infosys	IN	9	40.0	13%	11%	10%	22.8%	19.7x	18.5x	16.6x	13.6x	12.8x	11.4x	2.0x	-	-6%	-5%	9%
Tata	IN	28	103.7	15%	17%	16%	26.2%	25.8x	23.3x	21.1x	19.2x	17.5x	15.8x	1.6x	1.9%	4%	4%	14%
Wipro	IN	4	22.4	8%	10%	11%	17.5%	19.2x	17.3x	16.2x	12.5x	11.6x	10.9x	1.7x	0.0%	10%	4%	17%
Tech Mahindra	IN	10	10.1	12%	23%	16%	15.4%	16.5x	14.8x	13.4x	11.2x	10.3x	9.4x	1.0x	1.3%	2%	-0%	11%
Average, ex India	-	-	37	5%	8%	9%	14.6%	13.8x	12.5x	11.5x	8.9x	8.3x	7.9x	2.0x	2.4%	-4%	6%	18%
Average	-	-	38	8%	10%	11%	16.8%	15.9x	14.5x	13.3x	10.6x	9.9x	9.2x	2.0x	2.1%	-1%	4%	16%
Nordic peers:																		
NNIT	DKK	178	588	5%	5%	6%	10.3%	18.3x	17.0x	15.8x	8.5x	8.2x	8.0x	3.1x	2.3%	-1%	-6%	-2%
HiQ	SE	5	263	4%	9%	9%	11.9%	16.2x	14.8x	13.8x	10.3x	9.7x	9.2x	1.8x	7.1%	-13%	-3%	13%
Evry	FI	25	1,190	3%	8%	7%	12.3%	10.4x	9.7x	9.1x	8.2x	7.9x	7.7x	1.6x	3.3%	-1%	-2%	0%
Tieto	FI	25	1,860	3%	5%	5%	10.6%	13.6x	12.9x	12.4x	8.6x	8.2x	8.2x	3.0x	5.6%	-10%	-1%	7%
KnowIT	SE	20	387	6%	8%	9%	10.3%	15.8x	14.6x	13.3x	10.7x	10.1x	9.5x	1.7x	2.6%	6%	29%	40%
Acando	SE	2	403	6%	8%	8%	10.0%	19.2x	17.6x	16.5x	11.9x	11.0x	10.5x	2.5x	3.7%	0%	43%	43%
Average	-	-	782	5%	7%	7%	10.9%	15.6x	14.4x	13.5x	9.7x	9.2x	8.8x	2.2x	4.1%	-3%	10%	17%
SimCorp	DKK	620	3,301	10%	14%	15%	28.0%	36.5x	33.4x	28.0x	27.0x	24.8x	21.5x	2.4x	1.0%	-0%	17%	40%
Others:																		
Europe IT consult. 1)	-	-	-	6%	9%	8%	7.9%	15.3x	16.1x	13.6x	10.5x	8.8x	8.3x	2.0x	2.5%	-1%	12%	28%
Global IT consult. 2)	-	-	-	5%	9%	10%	20.9%	27.8x	23.8x	21.4x	15.3x	14.0x	235.7x	2.8x	0.8%	0%	9%	24%
Average, total	-	-	-	11%	13%	14%	14.6%	21.9x	19.6x	17.1x	13.7x	12.0x	55.4x	2.0x	1.9%	1%	12%	25%
Netcompany, NDA	DKK	233	1.6	22%	38%	60%	24.8%	28.7x	19.7x	15.8x	17.7x	13.6x	10.9x	0.5x	0.0%	-4%	13%	6%
- One-off and PPA adj.	DKK	233	1.6	22%	37%	52%	17.6%	28.7x	19.7x	15.8x	17.7x	13.6x	10.9x	0.5x	0.0%	-4%	13%	6%

Source: Thomson Reuters and Nordea estimates

VALUATION: NETCOMPANY (NORDEA ESTIMATES) VS CONSENSUS

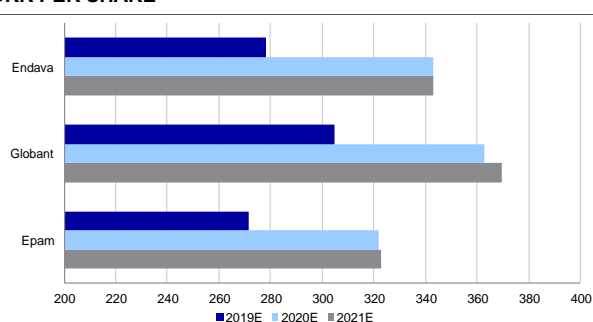
	Grw, 2018-21E			EV/EBITDA			PEG	Share price	
	Rev	EBIT	EPS	2019E	2020E	2021E		18-21E	1m
Key peers	Underperf.	Outperf.	Outperf.	Discount	Discount	Discount	Discount	Underperf.	Underperf.
IT service companies:	Outperf.	Outperf.	Outperf.	Premium	Premium	Premium	Discount	Underperf.	Outperf.
- Ex India	Outperf.	Outperf.	Outperf.	Premium	Premium	Premium	Discount	Underperf.	Outperf.
Nordic peers:	Outperf.	Outperf.	Outperf.	Premium	Premium	Premium	Discount	Underperf.	Outperf.
Europe IT consult. 1)	Outperf.	Outperf.	Outperf.	Premium	Premium	Premium	Discount	Underperf.	Outperf.
Global IT consult. 2)	Outperf.	Outperf.	Outperf.	Premium	Discount	Discount	Discount	Underperf.	Outperf.

Source: Thomson Reuters and Nordea estimates

Based on our estimates and consensus, Netcompany is forecast to show stronger growth performance on most parameters than its peers (source: Thomson Reuters) and an EBIT margin superior to most of its peers. As a consequence, we believe Netcompany should trade at the higher end of the range of its peers, and maybe even at a premium once its record as a listed company has been established and more projects have been added to the backlog.

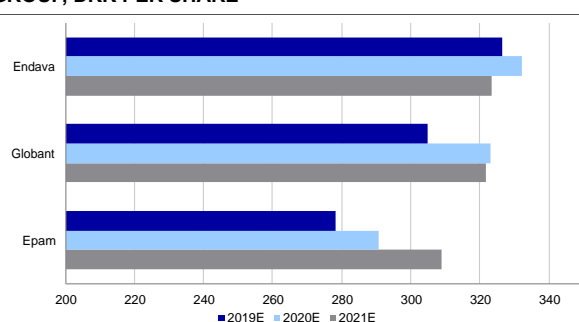
Using a comparison based on 2019E-21E EV/EBITDA and P/E multiples, the peer group valuation points to a broad valuation range of DKK 230-330 per share.

P/E: NETCOMPANY'S VALUATION BASED ON KEY PEER GROUP, DKK PER SHARE



Source: Thomson Reuters and Nordea estimates

EV/EBITDA: NETCOMPANY'S VALUATION BASED ON KEY PEER GROUP, DKK PER SHARE



Source: Thomson Reuters and Nordea estimates

Netcompany: Quarterly numbers

NETCOMPANY: QUARTERLY NUMBERS, DKKm

	2016				2017				2018				2019
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Revenue	205	204	229	265	333	302	338	443	517	503	490	543	598
Production cost	-	-	-	-	192	179	171	261	319	306	282	329	364
Gross profit	-	-	-	-	141	124	166	182	198	196	208	214	234
Sales & marketing	-	-	-	-	2	2	3	3	3	4	2	3	3
Administration	-	-	-	-	43	48	47	64	68	73	69	81	84
Special items	-	-	-	-	0	-2	-14	-16	-8	-27	0	0	0
EBITA	-	-	-	-	96	72	103	99	120	93	136	131	146
Amortisation	-	-	-	-	24	23	23	27	29	29	29	28	26
EBIT	-	-	-	-	72	49	80	72	91	64	107	102	120
Net financial items	-	-	-	-	-24	-18	-18	-12	-25	-65	-8	-10	6
Pretax profit	-	-	-	-	48	31	62	61	67	-2	99	92	126
Taxes	-	-	-	-	12	8	19	20	15	15	21	23	28
Net profit	-	-	-	-	36	22	43	40	51	-17	78	68	99
Revenue visibility	-	-	-	-	-	-	-	-	1,461	1,676	2,025	3,633	1,786
% of FY revenue	-	-	-	-	-	-	-	-	-	81.6%	98.6%	176.9%	69.9%
In/out orders	-	-	-	-	-	-	-	-	281	215	349	28	207
Growth, y/y	-	-	-	-	-	-	-	-	-	-	-	-	-26.3%
EPS	-	-	-	-	0.7	0.5	0.9	0.9	1.0	-0.3	1.6	1.4	2.0
EPS growth, y/y	-	-	-	-	-	-	-	-	39.2%	-	77.5%	52.0%	94.2%
Tax rate	-	-	-	-	25.2%	27.4%	30.3%	33.4%	23.1%	-	21.0%	25.3%	21.9%
Revenue growth, y/y	-	-	-	-	-	-	-	-	55.3%	66.2%	45.3%	22.5%	15.6%
Gross margin	-	-	-	-	42.2%	40.9%	49.3%	41.1%	38.3%	39.1%	42.4%	39.4%	39.1%
EBITDA	-	-	-	-	-	-	106	-	130	103	148	-	158
EBITDA margin	-	-	-	-	-	-	31.5%	-	25.1%	20.5%	30.1%	25.8%	26.5%
EBITA, adj	-	-	-	-	96	74	117	115	128	119	136	131	147
EBITA margin, adj	-	-	-	-	28.8%	24.5%	34.7%	26.0%	24.7%	23.7%	27.8%	24.0%	24.6%
EBITA margin	-	-	-	-	-	-	-	-	-	-	-	-	-
EBIT margin	-	-	-	-	21.6%	16.3%	23.7%	16.3%	17.6%	12.7%	21.9%	18.8%	20.2%
PTP margin	-	-	-	-	14.4%	10.2%	18.3%	13.7%	12.9%	-0.3%	20.2%	16.9%	21.1%
FCF	-	-	-	-	39	-15	44	-23	86	22	48	23	74
Revenue, Public	-	-	-	-	153	145	188	245	286	268	278	321	351
Revenue, private	-	-	-	-	180	157	150	199	231	235	213	222	247
Revenue growth, Public	-	-	-	-	-	-	-	-	28.2%	49.5%	42.2%	11.9%	6.8%
Revenue growth, private	-	-	-	-	-	-	-	-	28.2%	49.5%	42.2%	11.9%	6.8%
Development revenue	-	-	-	-	141	132	163	211	223	217	260	305	330
Maintenance revenue	-	-	-	-	192	170	175	232	294	285	230	239	268
Netcompany Denmark:													
Revenue, Denmark	-	-	-	-	298	274	307	342	397	372	366	404	442
Revenue growth, Denmark	-	-	-	-	-	-	-	-	33.4%	35.9%	19.4%	18.2%	11.2%
EBITA adj, Denmark	-	-	-	-	88	69	112	98	115	84	131	127	130
EBITA margin adj, Denmark	-	-	-	-	29.5%	25.3%	36.6%	28.5%	29.0%	22.4%	35.9%	31.5%	29.4%
Netcompany Norway													
Revenue, Norway	-	-	-	-	35	28	31	40	43	41	41	47	55
Revenue growth, Norway	-	-	-	-	-	-	-	-	21.4%	45.5%	32.7%	18.9%	29.4%
EBITA adj, Norway	-	-	-	-	8	5	8	11	10	6	8	7	15
EBITA margin adj, Norway	-	-	-	-	22.2%	16.6%	26.2%	26.8%	23.0%	13.6%	20.5%	15.3%	27.2%
Netcompany UK													
Revenue, UK	-	-	-	-	-	-	-	40	77	89	84	88	101
Revenue growth, UK	-	-	-	-	-	-	-	-	-	-	-	121.2%	30.6%
EBITA adj, UK	-	-	-	-	-	-	-	12	8	4	6	5	11
EBITA margin adj, UK	-	-	-	-	-	-	-	31.3%	10.2%	4.0%	7.3%	5.6%	10.6%

Source: Company data and Nordea

Netcompany: Full-year numbers

NETCOMPANY: FULL-YEAR NUMBERS, DKKm

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
Revenue	261	327	400	461	629	758	900	1,416	2,053	2,555	3,142	3,732
Production cost	-	-	-	-	-	438	520	793	1,225	1,504	1,834	2,178
Gross profit	-	-	-	-	-	321	380	623	828	1,051	1,308	1,554
Sales & marketing	-	-	-	-	-	4	4	10	12	15	18	22
Administration	-	-	-	-	-	89	108	178	262	322	392	466
Special items	-	-	-	-	-	0	-35	-33	-34	0	0	0
EBITDA	89	108	103	91	157	228	233	402	520	714	898	1,066
Depreciation	3	4	6	9	8	9	21	34	40	51	63	75
Amortisation	1	0	0	0	-2	12	0	0	0	0	0	0
EBITA	86	105	98	81	150	207	212	369	480	663	835	992
Amortisation	0	0	2	2	2	0	74	96	115	110	55	30
EBIT	86	105	96	80	149	207	138	273	365	553	780	962
Net financial items	1	0	-2	1	1	0	-62	-72	-109	-25	-22	-18
Pretax profit	87	105	94	81	150	208	76	201	256	528	758	943
Taxes	22	26	7	8	15	20	44	59	74	121	167	208
Net profit	65	79	88	73	134	188	32	141	181	406	591	736
One-off items	-	0	0	0	0	0	-35	-33	-34	0	0	0
EPS	-	-	-	-	-	-	-	2.8	3.7	8.1	11.8	14.7
EPS growth, y/y	-	-	-	-	-	-	-	-	29.2%	122.6%	45.4%	24.6%
Tax rate	25.5%	25.0%	7.0%	9.3%	10.2%	9.6%	57.3%	29.6%	29.1%	23.0%	22.0%	22.0%
Revenue growth, y/y	17.6%	25.3%	22.3%	15.0%	36.6%	20.5%	18.7%	57.4%	45.0%	24.5%	22.9%	18.8%
Gross margin	-	-	-	-	-	42.3%	42.3%	44.0%	40.3%	41.1%	41.6%	41.6%
Revenue visibility	-	-	-	-	-	-	-	-	1,180	1,579	-	-
In/out orders	-	-	-	-	-	-	-	-	873	976	-	-
Growth, y/y	-	-	-	-	-	-	-	-	-	11.8%	-	-
EBITDA margin	34.2%	33.1%	25.8%	19.8%	24.9%	30.1%	25.9%	28.4%	25.3%	27.9%	28.6%	28.6%
EBITA, adj	86	105	98	81	150	207	247	402	514	663	835	992
EBITA margin, adj	32.8%	32.0%	24.4%	17.7%	23.9%	27.4%	27.5%	28.4%	25.0%	25.9%	26.6%	26.6%
EBITA margin	32.8%	32.0%	24.4%	17.7%	23.9%	27.4%	23.6%	26.0%	23.4%	25.9%	26.6%	26.6%
EBIT margin	32.8%	32.0%	24.0%	17.3%	23.6%	27.4%	15.4%	19.3%	17.8%	21.6%	24.8%	25.8%
PTP margin	33.2%	32.1%	23.5%	17.6%	23.8%	27.4%	8.4%	14.2%	12.5%	20.6%	24.1%	25.3%
Net profit, adj.	65	79	89	75	136	188	117	242	298	492	634	759
CFFO	-	-	-	-	-	217	117	195	187	504	627	758
Capex	-	-5	-16	-16	-4	-18	-2,539	-150	-27	-51	-63	-75
FCF	-	-	-	-	-	207	-2,422	45	160	453	564	684
Revenue, Public	-	-	-	-	-	312	368	730	1,152	1,519	1,898	2,178
Revenue, private	-	-	-	-	-	447	531	686	901	1,036	1,244	1,555
Revenue growth, Public	-	-	-	-	-	-	18.3%	98.2%	57.8%	31.9%	25.0%	14.7%
Revenue growth, private	-	-	-	-	-	-	19.0%	29.1%	31.4%	15.0%	20.0%	25.0%
Development revenue	-	-	-	-	-	347	439	647	1,005	1,095	1,259	1,369
Public customers	-	-	-	-	-	137	167	440	575	600	666	627
Private customers	-	-	-	-	-	210	272	206	430	495	594	742
Maintenance revenue	-	-	-	-	-	411	461	769	1,048	1,461	1,883	2,363
Public customers	-	-	-	-	-	175	202	290	577	919	1,233	1,550
Private customers	-	-	-	-	-	236	260	479	471	542	650	813
Netcompany Denmark:												
Revenue, Denmark	261	327	400	461	629	758	888	1,220	1,540	1,905	2,328	2,770
Revenue growth, Denmark	17.6%	25.3%	22.3%	15.0%	36.6%	20.5%	18.7%	37.4%	26.2%	23.7%	22.2%	19.0%
EBITA adj, Denmark	86	105	98	81	150	207	245	358	461	573	708	825
EBITA margin adj, Denmark	32.8%	32.0%	24.4%	17.7%	23.9%	27.4%	27.6%	29.4%	29.9%	30.1%	30.4%	29.8%
Netcompany Norway												
Revenue, Norway	-	-	-	-	-	-	12	134	176	229	286	329
Revenue growth, Norway	-	-	-	-	-	-	-	1044.4%	31.3%	30.0%	25.0%	15.0%
EBITA adj, Norway	-	-	-	-	-	-	2	31	31	53	67	79
EBITA margin adj, Norway	-	-	-	-	-	-	17.1%	23.1%	17.8%	23.0%	23.5%	24.0%
Netcompany UK												
Revenue, UK	-	-	-	-	-	-	-	62	338	422	528	633
Revenue growth, UK	-	-	-	-	-	-	-	-	445.7%	25.0%	25.0%	20.0%
EBITA adj, UK	-	-	-	-	-	-	-	12	23	37	60	87
EBITA margin adj, UK	-	-	-	-	-	-	-	20.0%	6.8%	8.8%	11.3%	13.8%

Source: Company data and Nordea estimates

Reported numbers and forecasts

INCOME STATEMENT

DKKm	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
Net revenue	327	400	461	629	758	900	1,416	2,053	2,555	3,142	3,732
Revenue growth	25.3%	22.3%	15.0%	36.6%	20.5%	18.7%	57.4%	45.0%	24.5%	22.9%	18.8%
of which organic	n.a.	n.a.	n.a.	n.a.	20.5%	17.1%	37.0%	25.5%	24.5%	22.9%	18.8%
of which FX	n.a.	n.a.	n.a.	n.a.	0.0%	0.0%	0.3%	0.1%	0.0%	0.0%	0.0%
EBITDA	108	103	91	157	228	233	402	520	714	898	1,066
Depreciation and impairments PPE	-4	-6	-10	-7	-21	-21	-34	-40	-51	-63	-75
of which leased assets	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
EBITA	105	98	81	150	207	212	369	480	663	835	992
Amortisation and impairments	0	-2	-2	-2	0	-74	-96	-115	-110	-55	-30
EBIT	105	96	80	149	207	138	273	365	553	780	962
of which associates	0	0	0	0	0	0	0	0	0	0	0
Associates excluded from EBIT	0	0	0	0	0	0	0	0	0	0	0
Net financials	0	-2	1	1	0	-62	-72	-109	-25	-22	-18
of which lease interest	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Changes in value, net	0	0	0	0	0	0	0	0	0	0	0
Pre-tax profit	105	94	81	150	208	76	201	256	528	758	943
Reported taxes	-26	-7	-8	-15	-20	-44	-59	-74	-121	-167	-208
Net profit from continued operations	79	88	73	134	188	32	141	181	406	591	736
Discontinued operations	0	0	0	0	0	0	0	0	0	0	0
Minority interests	0	0	0	0	0	0	0	0	0	0	0
Net profit to equity	79	88	73	134	188	32	141	181	406	591	736
EPS	1.57	1.75	1.47	2.69	3.75	0.65	2.82	3.62	8.13	11.81	14.72
DPS	n.a.	n.a.	n.a.	-2.00	-2.33	0.00	0.00	0.00	0.00	0.00	0.00
of which ordinary	0.85	0.66	0.60	-2.00	-2.33	0.00	0.00	0.00	0.00	0.00	0.00
of which extraordinary	n.a.	n.a.	n.a.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Profit margin in percent

EBITDA	33.1%	25.8%	19.8%	24.9%	30.1%	25.9%	28.4%	25.3%	27.9%	28.6%	28.6%
EBITA	32.0%	24.4%	17.7%	23.9%	27.4%	23.6%	26.0%	23.4%	25.9%	26.6%	26.6%
EBIT	32.0%	24.0%	17.3%	23.6%	27.4%	15.4%	19.3%	17.8%	21.6%	24.8%	25.8%

Adjusted earnings

EBITDA (adj)	108	103	91	157	228	268	435	555	714	898	1,066
EBITA (adj)	105	98	81	150	207	247	402	514	663	835	992
EBIT (adj)	105	96	80	149	207	173	306	399	553	780	962
EPS (adj)	1.57	1.75	1.47	2.69	3.75	1.20	3.34	4.16	8.13	11.81	14.72

Adjusted profit margins in percent

EBITDA (adj)	33.1%	25.8%	19.8%	24.9%	30.1%	29.8%	30.7%	27.0%	27.9%	28.6%	28.6%
EBITA (adj)	32.0%	24.4%	17.7%	23.9%	27.4%	27.5%	28.4%	25.0%	25.9%	26.6%	26.6%
EBIT (adj)	32.0%	24.0%	17.3%	23.6%	27.4%	19.3%	21.6%	19.4%	21.6%	24.8%	25.8%

Performance metrics

CAGR last 5 years											
Net revenue	n.a.	n.a.	n.a.	23.1%	23.7%	22.4%	28.7%	34.8%	32.4%	32.9%	32.9%
EBITDA	n.m.	n.m.	n.m.	16.8%	20.6%	16.6%	31.2%	41.7%	35.4%	31.5%	35.5%
EBIT	n.m.	n.m.	n.m.	15.5%	19.3%	5.7%	23.2%	35.5%	30.1%	30.3%	47.4%
EPS	n.a.	n.a.	n.a.	19.2%	23.8%	-16.3%	10.0%	19.8%	24.8%	25.8%	86.7%
DPS	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Average last 5 years											
Average EBIT margin	n.a.	n.a.	26.2%	24.8%	24.7%	21.3%	20.3%	19.7%	20.0%	20.9%	22.7%
Average EBITDA margin	n.a.	n.a.	27.8%	26.4%	26.7%	25.8%	26.7%	26.8%	27.3%	27.5%	27.9%

VALUATION RATIOS - ADJUSTED EARNINGS

DKKm	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
P/E (adj)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	52.9	27.4	18.9	15.2
EV/EBITDA (adj)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	21.6	16.4	12.4	9.8
EV/EBITA (adj)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	23.3	17.6	13.3	10.5
EV/EBIT (adj)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	30.0	21.2	14.3	10.9

VALUATION RATIOS - REPORTED EARNINGS

DKKm	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
P/E	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	60.7	27.4	18.9	15.2
EV/Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.84	4.58	3.54	2.80
EV/EBITDA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	23.1	16.4	12.4	9.8
EV/EBITA	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	25.0	17.6	13.3	10.5
EV/EBIT	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	32.9	21.2	14.3	10.9
Dividend yield (ord.)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0.0%	0.0%	0.0%	0.0%
FCF yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.5%	4.2%	5.1%	6.1%
FCF yield, adjusted for leases	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Payout ratio	n.a.	n.a.	n.a.	n.m.	n.m.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Source: Company data and Nordea estimates

BALANCE SHEET

DKKm	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
Intangible assets	0	2	2	1	4	2,373	2,604	2,485	2,375	2,320	2,290
of which R&D	0	0	0	0	0	0	0	0	0	0	0
of which other intangibles	0	2	2	1	4	489	495	376	376	376	376
of which goodwill	0	0	0	0	0	1,884	2,109	2,109	1,999	1,944	1,914
Tangible assets	8	15	20	14	20	41	55	117	117	117	117
of which leased assets	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Shares associates	2	0	0	0	0	0	0	1	1	1	1
Interest bearing assets	0	0	0	0	0	0	0	0	0	0	0
Deferred tax assets	0	11	11	11	11	0	0	0	0	0	0
Other non-IB non-current assets	0	0	0	0	0	0	0	0	0	0	0
Other non-current assets	2	3	4	3	4	5	9	13	0	0	0
Total non-current assets	12	31	37	30	39	2,420	2,667	2,616	2,493	2,438	2,408
Inventory	0	0	0	0	0	0	0	0	0	0	0
Accounts receivable	96	113	107	146	180	258	445	458	569	700	832
Short-term leased assets	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Other current assets	58	77	101	190	185	123	162	304	379	465	553
Cash and bank	37	16	1	13	111	60	194	108	374	738	1,221
Total current assets	191	206	209	349	477	441	802	869	1,322	1,903	2,606
Assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total assets	203	236	246	379	516	2,860	3,470	3,486	3,815	4,341	5,014
Shareholders equity	106	68	108	213	300	1,261	1,644	1,806	2,213	2,803	3,539
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	0
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Minority interest	0	0	0	0	0	0	0	0	0	0	0
Total Equity	106	68	108	213	300	1,261	1,644	1,806	2,213	2,803	3,539
Deferred tax	13	0	7	0	0	111	112	89	89	89	89
Long term interest bearing debt	6	14	6	0	0	1,178	1,265	1,106	906	706	506
Pension provisions	0	0	0	0	6	14	18	54	67	83	98
Other long-term provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	0	0	0	0	0	0	0	0	0	0	0
Non-current lease debt	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Convertible debt	0	0	0	0	0	0	0	0	0	0	0
Shareholder debt	0	0	0	0	0	0	0	0	0	0	0
Hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Total non-current liabilities	19	14	13	0	6	1,303	1,395	1,249	1,063	878	694
Short-term provisions	5	0	0	0	5	9	30	36	45	55	66
Accounts payable	7	13	14	12	19	27	51	54	67	83	99
Current lease debt	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Other current liabilities	64	96	83	150	186	233	350	340	427	522	617
Short term interest bearing debt	1	46	28	5	0	28	0	0	0	0	0
Total current liabilities	77	155	125	166	210	297	431	430	539	660	781
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	203	237	246	379	516	2,860	3,469	3,485	3,815	4,341	5,014
Balance sheet and debt metrics											
Net debt	-30	44	3	-13	-111	1,118	1,070	998	545	-19	-703
of which lease debt	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Working capital	82	81	111	174	161	121	208	368	453	561	669
Invested capital	94	112	148	204	200	2,540	2,875	2,984	2,946	2,999	3,077
Capital employed	126	81	121	213	307	2,563	3,039	3,056	3,275	3,681	4,233
ROE	65.1%	n.m.	83.5%	83.8%	73.2%	4.2%	9.7%	10.5%	20.2%	23.6%	23.2%
ROIC	88.8%	72.9%	48.1%	65.8%	80.0%	9.9%	8.8%	10.6%	14.5%	20.5%	31.7%
ROCE	83.4%	n.m.	65.9%	69.9%	67.7%	5.4%	9.0%	11.9%	16.9%	21.2%	22.7%
Net debt/EBITDA	-0.3	0.4	0.0	-0.1	-0.5	4.8	2.7	1.9	0.8	0.0	-0.7
Interest coverage	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Equity ratio	52.4%	28.6%	44.0%	56.1%	58.2%	44.1%	47.4%	51.8%	58.0%	64.6%	70.6%
Net gearing	-28.3%	65.1%	3.1%	-6.1%	-37.1%	88.7%	65.1%	55.3%	24.6%	-0.7%	-19.9%

Source: Company data and Nordea estimates

CASH FLOW STATEMENT

DKKm	2011	2012	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E
EBITDA (adj) for associates	108	103	91	157	228	233	402	520	714	898	1,066
Paid taxes	n.a.	n.a.	n.a.	n.a.	-21	-34	-35	-167	-121	-167	-208
Net financials	0	0	0	0	7	65	79	80	-25	-22	-18
Change in provisions	3	-5	0	0	11	11	25	42	22	26	26
Change in other LT non-IB	-1	-12	-1	1	-1	9	-3	-4	13	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	n.a.	n.a.	n.a.	n.a.	-17	-149	-178	-152	0	0	0
Funds from operations (FFO)	n.a.	n.a.	n.a.	n.a.	208	137	290	319	603	734	866
Change in NWC	n.a.	n.a.	n.a.	n.a.	9	-20	-95	-133	-85	-107	-108
Cash flow from operations (CFO)	n.a.	n.a.	n.a.	n.a.	217	117	195	187	517	627	758
Capital expenditure	n.a.	n.a.	n.a.	n.a.	-10	-23	-30	-27	-51	-63	-75
Free cash flow before A&D	n.a.	n.a.	n.a.	n.a.	207	94	165	160	466	564	684
Proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Acquisitions	0	0	0	0	0	-2,516	-120	0	0	0	0
Free cash flow	n.a.	n.a.	n.a.	n.a.	207	-2,422	45	160	466	564	684
Free cash flow, adjusted for leases	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Dividends paid	n.a.	n.a.	n.a.	n.a.	-100	-116	0	0	0	0	0
Equity issues / buybacks	n.a.	n.a.	n.a.	n.a.	0	0	0	0	0	0	0
Net change in debt	n.a.	n.a.	n.a.	n.a.	0	0	0	0	-200	-200	-200
Other financing adjustments	0	0	0	0	0	0	0	0	0	0	0
Other non-cash adjustments	n.a.	n.a.	n.a.	n.a.	-8	2,487	90	-246	0	0	0
Change in cash	-26	-21	-15	12	99	-52	135	-87	266	364	484
Cash flow metrics											
Capex/D&A	n.a.	n.a.	n.a.	n.a.	46.5%	24.6%	23.3%	17.5%	31.7%	53.3%	n.m.
Capex/Sales	n.a.	n.a.	n.a.	n.a.	1.3%	2.6%	2.1%	1.3%	2.0%	2.0%	2.0%
Key information											
Share price year end (/current)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	220	223	223	223
Market cap.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	11,000	11,150	11,150	11,150
Enterprise value	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	11,998	11,695	11,131	10,447
Diluted no. of shares, year-end (m)	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0

Source: Company data and Nordea estimates

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